

Service Award Program

Perhaps the greatest assets of Combined Insurance Company are its career agents and field managers. That is why the company recognizes the tenure of its valued field personnel with a Service Award Program exclusively for agents and field managers.

QUALIFICATIONS

- This program recognizes all active, full-time commissioned employees. The program is open to all of Combined's field salesforces. If you have a salaried position you are not a part of this program.
- Only continuous service is recognized. Agents or managers who left the company at any time, for any reason, and returned will be recognized from their most recent rehire date.
- Assuming a staff or salaried management position and returning to a commissioned position is not considered a break in service. Those individuals will be recognized on their original anniversaries.
- We begin recognizing service upon the third year anniversary.
- There are no substitutions for the prizes offered.

3 Years of Continuous Service

Receive ... Your Service Award Plaque Plus ... You will have your name listed in Anniversaries Magazine

5 Years of Continuous Service

Receive ... Your Wooden Desk Set
Plus ... Your letter of Congratulations from your
Divisional Manager in a Combined display album
Plus ... You will have your name featured in
Anniversaries Magazine

10 Years of Continuous Service

Receive ... Your Tumi[®] Leather Carrying Case
Plus ... Your congratulatory letter from Richard Ravin,
Alastair Cumming or David Knight
Plus ... Your name will be featured in *Anniversaries*Magazine

15 Years of Continuous Service

Receive ... Your Tumi[®] Carry-on with Suiter Plus ... Your congratulatory letter from Richard Ravin, Alastair Cumming or David Knight Plus ... Your name will be featured in *Anniversaries Magazine*

20 Years of Continuous Service

Receive ... Your Atmos Clock OR \$1,200 Gift Check Plus ... Your congratulatory letter from Richard Ravin, Alastair Cumming or David Knight Plus ... Your name and photo will be featured in Anniversaries Magazine

25 Years of Continuous Service

Receive ... Your 11" x 14" Portrait
Plus ... Your \$1,500 Gift Check
Plus ... Your personalized, congratulatory
letter from Richard Ravin

Plus ... Your name, photo and a special quote from you will be featured in *Anniversaries Magazine*

30 Years of Continuous Service

Receive ... Your \$2,000 Gift Check Plus ... Your personalized, congratulatory letter from Richard Ravin

Plus ... Your name, photo and a special quote from you will be featured in *Anniversaries Magazine*

35, 40, 45, 50 Years of Continuous Service

Receive ... Your \$2,000 Gift Check for each additional five-year increment you continue with the company

Plus ... Your personalized, congratulatory letter from Richard Ravin Plus ... Your name, photo and a special quote from you will be featured in *Anniversaries Magazine*

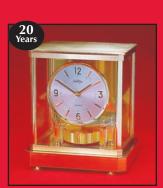














"I was always goal oriented. In one of Mr. Stone's books he indicates when you go after something don't come back until you get it. That stuck in my mind throughout my career with Combined

"If people want to be successful badly enough, they should work in the manner in which they were taught to do it. Don't deviate. Set daily goals and don't go home until you achieve your daily

"I like the people I work with. It's a fun-loving business. I can honestly say that I have enjoyed my career, otherwise I would not have stayed the 45 years that I have."

Chaim Tintenfass



40 Years of Service Sales Manager, 7th Essential

"I love to work. I like my job because I make a nice beautiful living. I can afford anything that I want. I make good money. I hope to work however long I'm able. I enjoy

it very much. The people enjoy me. I am very well known.

"I was the first person to earn the first Grand Diamond when the program was started."

Bernie Shorter, Jr.





"To be successful in management you simply need to help those under your supervision to develop and achieve their goals. When they achieve their goals, you usually hit or exceed

your goals also. Then we all win.

"I achieved all of my goals without bending the rules or adversely affecting others. That is something Mr. Stone was always big on.

"I am who I am and achieved what I did thanks to my mom and dad. Thank goodness I had them."

Richard Snavely

30 Years of Service District Manager, 7th Essential



"For my family it was a great career. It confirmed the PMA Philosophy and made me a better person. In 1969, the same day I received my Ring of Diamonds, my one and only son was born.

"There is a learning curve involved for anyone who comes in. It takes more than a year; there is more to learn today than 30 years ago. Too many get discouraged too early.

"I had one long-term goal: to have a ranch and raise horses and cattle. Now I have a 100-acre ranch. Take advantage of the 401(k) plan."

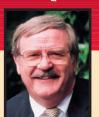
1959 45 years

* Combined operations are extended into New South Wales on the continent of Australia.

1964 40 years

- * Mr. Stone co-authors The Other Side of the Mind with Norma Lee Browning.
- * Combined expands business into Alaska.

Ralph Duncan



30 Years of Service Sales Manager, 7th Essential



"We need to remember that attitudes are contagious, and we need to ask ourselves if our attitude is worth catching. When you are in the field, the first thing people see is you.

People buy people. You have to create an appetite for anything that you are selling. The biggest thing I like about this job is helping people out when they need help the most, through the policies that we offer them.

"It's been a very interesting career. I have had total support from my wife and my family. Earning a Ring of Diamonds for each family member is my crowning achievement."

Wally Sudduth



30 Years of Service Sub-Regional Manager, 7th Essential*

"[My job with Combined] is like waking up in a new world every day because of the different situations, challenges, new people and new circumstances. [This job] allows you to experience a great deal of things in all aspects

of sales and management that you would find very difficult to have in a lot of other types of employment.

"There are several things I either began or was one of the first to do. When I got into management in 1975 I started field training my new people for an entire week, as opposed to a day and a half. I was credited with inventing the increased benefit worksheet that we still use. Those are contributions I feel like others have shared in and used. They have affected a lot of people."

* Wally was a District Manager at the time of his 30th anniversary.

45 Years of Service

Life/Health

NAME STATE Connecticut John Bruni

40 Years of Service

7th Essential

NAME **STATE**

Chaim Tintenfass New Jersey

30 Years of Service

NAME

NAME

Rino Belzile

Dale Brooks Ralph Duncan Bernard Shorter, Jr. Richard Snavely Wally Sudduth Steve Willsey

STATE

Georgia South Carolina West Virginia Kansas South Carolina Texas



Steve Willsey

Canada

PROVINCE

Quebec

1974 30 years

1974 30 years

* Mr. Stone is awarded an honorary Doctorate of Public Service from Salem College (West Virginia).

and in personal business. I've always kept that philosophy.

goals. They, eventually, will become successful.

* Mr. Stone receives the State of Israel Prime Minister's Award

Robert Johnston

25 Years of Service District Manager, 7th Essential



"In my career now I see where people truly respect me for what I do. They look to me for guidance in a lot of different ways, not only in Combined but outside of Combined also.

"The hardest thing we have to do is go out and talk to people each and every day. As we get to where that is comfortable for us to do, then we can be very successful. Take advantage of every opportunity that is out there for you."

Michael Burrus-Libutti



25 Years of Service Agency Manager, Seniors

"If you are honest with yourself, with the clients and with your superiors, you will have a very rewarding career with this company. The thing they hire you for is character.

"The PMA Philosophy has helped. It has rubbed off on my family, and we are teaching it to our grandkids. Don't give up, set a goal and be positive about it. That has had a huge effect on my life."

25 Years of Service

7th Essential

NAME

Robert Johnston West Virginia

Life/Health

NAME **STATE**

North Carolina William Flowers Mark Sloate Connecticut

Seniors

STATE NAME Michael Burrus-Libutti Idaho



1979 25 years

* The W. Clement and Jessie V. Stone Foundation establishes the Endow-a-Dream Award, honoring persons who employ PMA principles to overcome adversity and contribute to the betterment of humanity.

20 Years of Service

7th Essential

NAME **STATE** Miguel Crespo Puerto Rico Michael A. Davis West Virginia North Carolina John Dixon Stephen H. Myers California Joseph Paniagua Texas Rafael Rodriguez Puerto Rico Donald Thomson Missouri Gloria Wright Georgia

Worksite

NAME STATE Indiana Steve King

Life/Health

NAME STATE Wayne Kishpaugh New York Lee Tibbs Maryland

Seniors

Michael Baker Wyoming

Canada

PROVINCE NAME Quebec Claude Fréchette Michel Robert Quebec



Miguel Crespo



Steve King





Claude Fréchette

Michael Baker



Lee Tibbs



Michel Robert

15 Years of Service

7th Essential

NAME **STATE** Paulett Adkins West Virginia Brenda Aiken New York David Bunner Pennsylvania Hector Colon Puerto Rico Patricia Dipirro Illinois David Duke New York Jack Gardner Kansas Ronald Gay Minnesota James Hyson West Virginia New York Robert Mahoney Joseph Massey New York George McFerren Texas Sharon Purple Florida David Scherer Connecticut Terry Sutphen New York Robin Thompson Texas Daniel Vega Puerto Rico

Canada

NAME Stephane Blouin Benoit Champagne Tyler Harris Gary Harrison Jean Levac

PROVINCE Quebec Quebec New Brunswick Ontario Quebec

1984 20 years

1989 15 years

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